



**THE JOINT STAFF  
WASHINGTON, DC**

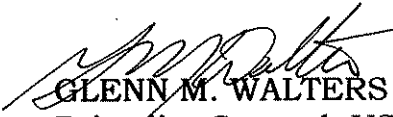
Reply ZIP Code:  
20318-8000

21 October 2009

**MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR ACQUISITION,  
TECHNOLOGY AND LOGISTICS**

**Subject: Final Report of the Joint Defense Science Board (DSB) Task Force  
2008 Summer Study on Capability Surprise**

1. Thank you for the opportunity to review and comment on the subject report.<sup>1</sup> The DSB Task Force 2008 Summer Study on Capability Surprise points out the continuing need to better manage surprise – deter, detect, prevent, and rapidly mitigate its consequences. We look forward to working with your staff to consider recommendations contained in the report.
2. Regarding the recommendation to establish a standing rapid capability fielding organization to support urgent war fighter needs and to address capability gaps, we believe that the Joint Rapid Acquisition Cell (JRAC) meets and supports current joint urgent warfighter requirements. However, consideration should be given to the expansion of JRAC membership and resourcing to meet the study's recommendation.
3. My point of contact is Lieutenant Colonel Ross C. Nguyen, USA; J-8 RMD; at 703-571-1809.

  
**GLENN M. WALTERS**  
Brigadier General, USMC  
Deputy Director for Resources,  
and Acquisition, J-8

**Reference:**

- 1 USD(AT&L) memorandum, 14 September 2009, "Final Report of the Defense Science Board (DSB) Task Force 2008 Summer Study on Capability Surprise"