



DEPARTMENT OF THE ARMY
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DAMI-IFF

OCT 05 2011

MEMORANDUM FOR THE DEFENSE SCIENCE BOARD (MAJ WARNER)

SUBJECT: Final Report of the Defense Science Board (DSB) Task Force on Defense Intelligence - Counterinsurgency (COIN) Intelligence, Surveillance, and Reconnaissance (ISR) Operations

1. Reference memorandum, USD(ATL), 15 May 11, Subject As Above.
2. The Army non-concurs with comments. Enclosed is the comments matrix.
3. The Office of the Deputy Chief of Staff, G-2 point of contact is Mr. Nicholas Aleshin, DAMI-IFF, (703) 695-4159, e-mail: Nicholas.Aleshin@us.army.mil.

Encl

A handwritten signature in purple ink, appearing to read "James T. Faust", written over a circular stamp or seal.

JAMES T. FAUST
Assistant Deputy Chief of Staff, G-2

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**Army Comments: Report of the Defense Science Board Task Force on Defense Intelligence:
Counterinsurgency (COIN) Intelligence, Surveillance, and Reconnaissance (ISR) Operations,
February 2011**

#	CLASS	COMPONENT AND POC NAME, PHONE, AND E-MAIL	PAGE #	PARA #	COMMENT TYPE (C/S)	COMMENTS, JUSTIFICATION, AND ORIGINATOR JUSTIFICATION FOR RESOLUTION	A/ R/ P
1	U	HQDA, ODCS, G-2 (DAMI-IF), Mr. Aleshin, (703) 695-4159, Nicholas.Aleshin@us.army.mil	pp. 71-74	Appendix B	C	<p>Coordinator Comment: Study design appears to be flawed.</p> <p>Coordinator Justification: Counterinsurgency (COIN) intelligence is mainly, though not completely, a division and below endeavor, yet the vast majority of individuals interviewed for the study appear to be senior personnel at three letter agencies, rather than Brigade Combat Team S2 or Division G2 officers with recent combat experience. Recommend the study engage a panel of recently (within last 6 months) returned G-2s and S2s in order to obtain feedback that is operationally relevant.</p> <p>Originator Justification for Resolution:</p>	
2	U	HQDA, ODCS, G-2 (DAMI-IF), Mr. Aleshin, (703) 695-4159, Nicholas.Aleshin@us.army.mil	pp. 56-58, and 66-67.	3.5.6, 3.5.6.1, 3.5.6.2, and 3.5.6.3	C	<p>Coordinator Comment: Army understands the technical challenges necessitating advances in processing large volumes data for items of interest. However, the overarching challenge that should not be overlooked is an analytical one enabling Multi-INT fusion that provides context to ongoing and future events.</p> <p>Coordinator Justification: Report appears to emphasize the data processing aspects of processing, exploitation, and dissemination (PED) as the primary solution for intelligence challenges, when the context of the intelligence information is paramount.</p> <p>Originator Justification for Resolution:</p>	
3	U	HQDA, ODCS, G-2 (DAMI-IF), Mr. Aleshin, (703) 695-4159, Nicholas.Aleshin@us.army.mil	pp. 64-66	Para. 7 and 7a.	C	<p>Coordinator Comment: Army non-concurs with the recommendation to create a National Intelligence Manager (NIM) for Irregular Warfare (including COIN).</p> <p>Coordinator Justification: As our IW in Iraq and Afghanistan have both developed and proven, operations have become increasingly decentralized</p>	

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						<p>and “distributed,” and are fought almost entirely at the tactical level. Centralizing management at the National level may cause unnecessary conflicts with in-Theater command and in the conduct of those tactical operations.</p> <p>Originator Justification for Resolution:</p>	